



	FY 2020 Actual	FY 2021 Actual	FY 2022 Forecast	FY 2023 Forecast
BALANCE SHEET				
CURRENT ASSETS:				
CASH & CASH EQUIVALENTS	-	3,499,572	425,378	-
ACCOUNTS RECEIVABLE	325,584	94,260	97,624	92,862
DUE FROM OTHER FUNDS	25,615,253	32,326,704	30,248,590	27,753,965
INVENTORIES	280,459	525,736	317,867	374,687
PREPAID EXPENSES	1,759,089	3,717,067	3,831,322	3,081,322
TOTAL CURRENT ASSETS	27,980,385	40,163,340	34,920,781	31,302,837
OTHER ASSETS:				
PREPAID EXPENSE - LONG TERM	8,865,238	6,159,022	6,851,354	6,233,434
TOTAL OTHER ASSETS	8,865,238	6,159,022	6,851,354	6,233,434
CAPITAL ASSETS:				
LAND / LAND IMPROVEMENTS	38,067	38,067	38,067	38,067
BUILDINGS AND IMPROVEMENTS	3,883,209	3,883,209	3,936,055	3,896,421
MACHINERY AND EQUIPMENT	33,007,236	27,116,566	27,243,118	28,083,125
INTANGIBLE ASSETS - SOFTWARE	7,203,615	5,621,680	6,716,056	7,513,784
CONSTRUCTION IN PROGRESS	-	-	-	-
ACCUMULATED DEPRECIATION	(36,706,415)	(30,713,877)	(34,227,934)	(35,629,934)
TOTAL CAPITAL ASSETS	7,425,713	5,945,645	3,705,362	3,901,462
TOTAL ASSETS	44,271,336	52,268,007	45,477,497	41,437,733
LIABILITIES & FUND EQUITY				
CURRENT LIABILITIES:				
ACCOUNTS PAYABLE & ACCRUED LIABILITIES	13,964,184	17,518,401	16,500,824	15,672,067
UNEARNED REVENUE	578,425	925,119	576,951	693,498
INTERFUND LOAN PAYABLE (Short Term Cash Deficit)	988,538	-	-	42,681
DUE TO OTHER FUNDS	1,230,682	2,467,236	1,076,695	1,128,024
TOTAL CURRENT LIABILITIES	16,761,829	20,910,756	18,154,470	17,536,271
LONG-TERM LIABILITIES:				
UNEARNED REVENUE	548,833	412,861	331,176	430,957
TOTAL LONG-TERM LIABILITIES	548,833	412,861	331,176	430,957
TOTAL LIABILITIES	17,310,662	21,323,618	18,485,647	17,967,228
FUND EQUITY / NET POSITION				
CONTRIBUTED WORKING CAPITAL -Includes Capital Transfers	10,118,566	10,118,566	10,118,566	10,118,566
RETAINED EARNINGS	16,842,108	20,825,823	16,873,284	13,351,939
TOTAL FUND EQUITY / NET POSITION	26,960,674	30,944,389	26,991,850	23,470,505
TOTAL LIABILITIES & FUND EQUITY / NET POSITION	44,271,336	52,268,007	45,477,497	41,437,733
INCOME STATEMENT				
CHARGES FOR SERVICES, MATERIALS, PREMIUMS	128,403,615	132,193,702	142,521,763	140,417,388
Internal Billing	11,343,710	10,898,248	9,605,065	8,803,649
TOTAL OPERATING REVENUES	139,747,325	143,091,950	152,126,828	149,221,037
OPERATING EXPENSES:				
PERSONAL SERVICES	89,035,762	88,870,548	98,257,152	98,376,889
TRAVEL EXPENSE	154,153	26,891	300,292	300,292
CURRENT EXPENSE	19,293,077	18,558,199	22,867,601	22,780,776
CURRENT EXPENSE - DATA PROCESSING	13,354,077	17,606,425	22,046,454	19,705,921
DEPRECIATION EXPENSE	3,809,913	2,583,371	2,385,830	2,157,882
OTHER EXPENSES	521,370	502,193	616,973	616,973
Internal Billing	11,343,710	10,898,248	9,605,065	8,803,649
TOTAL OPERATING EXPENSES	137,512,062	139,045,875	156,079,368	152,742,382
TOTAL OPERATING INCOME (LOSS)	2,235,263	4,046,075	(3,952,539)	(3,521,345)
NON-OPERATING INCOME (EXPENSE):				
GAIN (LOSS) ON DISPOSAL OF CAPITAL ASSETS	3,833	(62,360)	-	-
FEDERAL GRANTS	1,067,701	0	-	-
TOTAL NON-OPERATING INCOME (EXPENSES)	1,071,534	(62,360)	-	-
INCOME (LOSS) BEFORE OPERATING TRANSFERS	3,306,797	3,983,715	(3,952,539)	(3,521,345)
OPERATING TRANSFERS IN	-	-	-	-
NET INCOME (LOSS)	3,306,797	3,983,715	(3,952,539)	(3,521,345)
CASH FLOW STATEMENT				
BEGINNING CASH/(Inter Fund Loan) BALANCE	(2,668,168)	(988,539)	3,433,381	1,300,806
Total Cash from Sales	259,312,443	261,530,714	260,147,805	258,539,270
TOTAL SOURCES OF CASH	259,312,443	261,530,714	260,147,805	258,539,270
Cash Used for Operations	(253,171,072)	(255,385,032)	(259,629,910)	(256,062,005)
Payments for Capital Assets	(4,461,741)	(1,723,763)	(2,650,470)	(2,945,325)
TOTAL USES OF CASH	(257,632,813)	(257,108,795)	(262,280,380)	(259,007,329)
ENDING CASH/(INTERFUND LOAN) BALANCE	(988,538)	3,433,380.82	1,300,806	832,747